

31 January 2023

## Certificate of Employment


With this certificate we are confirming that **Cliff Aryanto Claudio Mustamu** number E0805030, was employed by The Living Adventure from **29 April 2022** to **31 January 2023** in the position of **Room Attendant**.

The Living Adventure, managed by Accor Hotels, was a special project mandated to operate the hospitality services in residential buildings and villa compounds throughout Qatar to host fans and visitors during the Football World Cup in Qatar from 18<sup>th</sup> November to 20<sup>th</sup> December 2022.

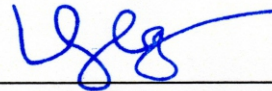
The 660 properties with a total of 66,800 rooms were serviced by 12,589 team members from 77 nationalities. The Living Adventure was the first project of its kind in the world.

With the successful completion of this project, we would like to thank **Cliff** for the dedicated efforts and contributions to the success of this project and wish **Cliff** the best for the future.

Yours sincerely,



Alaaeldin Saleh  
Managing Director



Ute Saltenberger  
Group Director of Talent & Culture